

# The purpose of this study is to explore the nature and extent of conflicts in systems of care, to determine how these conflicts are perceived by participants and how these conflicts are resolved. A second purpose will be to design and implement an alternate dispute

resolution approach in several systems

## Background A study by Evan

- A study by Evans & Armstrong found that issues related to resources often fostered competition rather than collaboration among partner agencies in systems of care.
- Anecdotal evidence was obtained at a roundtable discussion conducted by Thomlinson, Boustead & Blanch that conflicts do arise in systems of care.

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### Literature Review: Sources of Conflict

of care.

- · Incompatible goals & time horizons
- Scarce resources
- · Communication issues
- Overlapping authority & task interdependencies
- · Decision making authority
- · Status inconsistencies
- Prior history
- · Interpersonal relationships

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#### **Study Design**

- Conduct a mail & web survey of key informants in systems of care regarding sources of conflict & their resolution
- Conduct concept mapping in 3-5 SOCs to explore the nature and meaning of conflict
- Review documents and interview key informants in 3-5 sites
- Develop & pilot an alternate dispute resolution technique

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#### **Progress to Date**

- · Reviewed the literature
- Developed a survey instrument for the mail & web survey
- · Pilot tested the instrument
- · Fielded the survey

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#### 19th Annual RTC Conference Presented in Tampa, February 2006





